Moscow Food Co-op
Profit & Loss
April through June 2021

			Apr - Jun 21
Ordinary Income/Expense			
Income			
40000 · SALES			
40100 · DEPARTMENTAL SALES			
40110 · GROCERY		1,195,887.62	
40120 · PREPARED FOODS		366,806.91	
40125 · MOSCOW BAKEHOUSE		147,124.49	
40130 · CAMPUS SALES			
401310 · CAMPUS GROCERY	3,995.13		
401320 · CAMPUS PREPARED FOODS	9,847.91		
401340 · CAMPUS WELLNESS	317.89		
401370 · CAMPUS PRODUCE	0.00		
Total 40130 · CAMPUS SALES		14,160.93	
40140 · WELLNESS		330,582.54	
40160 · MEAT		220,877.18	
40170 · FRESH		347,407.03	
40180 · INTERCOMPANY SALES ELIMINATION		-3,995.28	
Total 40100 · DEPARTMENTAL SALES			2,618,851.42
40200 · SALES DISCOUNTS			
40205 · CO-OP SALES DISCOUNTS		-1,932.91	
Total 40200 · SALES DISCOUNTS			-1,932.91
40800 · A/R SALES ACCOUNT			0.00
Total 40000 · SALES			2,616,918.51
Total Income			2,616,918.51
Cost of Goods Sold			
50000 · COST OF GOODS			
50100 · PURCHASES			
50110 · GROCERY		801,292.33	
50120 · PREPARED FOODS		154,665.55	
50125 · MOSCOW BAKEHOUSE		41,435.66	
50130 · CAMPUS PURCHASES			
501310 · CAMPUS GROCERY	2,935.04		
501320 · CAMPUS PREPARED FOODS	4,271.53		
501340 · CAMPUS WELLNESS	32.03		
Total 50130 · CAMPUS PURCHASES		7,238.60	
50140 · WELLNESS		179,904.31	
50160 · MEAT		155,112.51	
50170 · FRESH		233,622.87	
50180 · INTERCOMPANY COGS ELIMINATION		-3,995.28	
Total 50100 · PURCHASES			1,569,276.55
50200 · FREIGHT			
50280 · GENERAL		897.00	
Total 50200 · FREIGHT			897.00
50400 · PURCHASE DISCOUNTS & REBATES			-40,363.25
50500 · HOLDING ACCOUNT			0.00
50600 · INVENTORY ADJUSTMENT			
50610 · GROCERY		-5,003.26	
50620 · PREPARED FOODS		-2,646.47	
50625 · MOSCOW BAKEHOUSE		0.00	

Moscow Food Co-op
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				Apr - Jun 21
50630 · CAMPUS INV ADJMT				
506310 · CAMPUS GROCERY	91.54			
506320 · CAMPUS PREPARED FOODS	-312.74			
506340 · CAMPUS WELLNESS	368.99			
Total 50630 · CAMPUS INV ADJMT		147.79		
50640 · WELLNESS		5,826.14		
50660 · MEAT		-2,194.96		
50670 · FRESH		1,739.65		
Total 50600 · INVENTORY ADJUSTMENT			-2,131.11	
Total 50000 · COST OF GOODS				1,527,679.19
Total COGS				1,527,679.19
Gross Profit				1,089,239.32
Expense				
60000 · PERSONNEL EXPENSES				
60100 · WAGES AND SALARIES				
60110 · GROCERY		55,685.45		
60120 · PREPARED FOODS		116,250.57		
60125 · MOSCOW BAKEHOUSE		60,968.33		
60130 · CAMPUS		4,708.31		
60140 · WELLNESS		18,482.46		
60160 · MEAT		22,759.93		
60170 · FRESH		28,746.72		
60180 · ADMIN & OVERHEAD		92,528.76		
60182 · FRONT END		65,860.57		
60190 · PTO EXPENSE		40,402.33		
60191 · HOLIDAY		6,102.31		
60192 · OVERTIME		924.26		
Total 60100 · WAGES AND SALARIES			513,420.00	
60200 · PAYROLL TAXES			34,994.59	
60220 · MOSCOW BAKEHOUSE PR TAXES			5,540.98	
60230 · CAMPUS PAYROLL TAXES			387.95	
60400 · WORKERS COMPENSATION INSURANCE			16,682.73	
60500 · EMPLOYER RETIREMT CONTRIB EXP			6,074.53	
60501 · RETIREMENT ACCOUNT EXPENSES			1,090.49	
60600 · MEDICAL & STAFF INSUR EXP			72,318.58	
60601 · HRA REIMB PLAN EXPENSES			2,376.46	
60800 · ACCRUED PTO EXPENSE			-12,092.35	
60900 · STAFF EXPENSES				
60905 · HIRING COSTS		10.00		
60910 · STAFF DISCOUNTS		17,389.26		
60920 · STAFF MTGS/TRNGS/EDUCATION		259.00		
60930 · STAFF RECOGNITION		575.84		
609302 · MOSC BAKEHOUSE STAFF RECOG		0.00		
60940 · STAFF OTHER		655.20		
Total 60900 · STAFF EXPENSES			18,889.30	
Total 60000 · PERSONNEL EXPENSES				659,683.26

Moscow Food Co-op
Profit & Loss
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				Apr - Jun 21
71000 · OCCUPANCY EXPENSES				
71013 · INSURANCE - BLDG			1,488.75	
71014 · JANITORIAL SERVICES			9,150.00	
71018 · JANITORIAL SUPPLIES			8,326.08	
71026 · PROPERTY TAXES			6,981.84	
7102630 · CAMPUS PROPERTY TAX			112.98	
71030 · RENT			40,617.51	
7103020 · BAKEHOUSE RENT			5,325.00	
7103030 · CAMPUS RENT			2,505.00	
71034 · REPAIRS AND MAINTENANCE			7,752.81	
7103420 · BAKEHOUSE REPAIRS AND MAINT			1,183.45	
7103430 · CAMPUS REPAIRS and MAINT			277.25	
71046 · UTILITIES				
710462 · CITY UTILITIES		8,715.47		
7104622 · BAKEHOUSE CITY UTILITIES		1,081.08		
710464 · ELECTRIC AND GAS		12,838.93		
7104642 · BAKEHOUSE ELEC AND GAS		2,473.43		
7104643 · CAMPUS ELECTRIC & GAS		597.23		
710468 · TELEPHONE		1,509.01		
7104682 · BAKEHOUSE TELEPHONE		798.88		
7104683 · CAMPUS TELEPHONE		447.88		
Total 71046 · UTILITIES			28,461.91	
Total 71000 · OCCUPANCY EXPENSES				112,182.58
72000 · OPERATIONS EXPENSES				
72100 · ADMINISTRATIVE EXPENSES				
72108 · ON-LINE SALES FEES		1,242.81		
72102 · BANK SERVICE CHARGES		890.80		
72106 · CREDIT CARD SERVICE CHARGES		41,403.02		
72110 · FINANCE CHARGES/LATE FEES		12.14		
72114 · CASH & CREDIT CARDS OVER/SHORT		-96.20		
7211430 · CAMPUS CASH OVER/SHORT		1.84		
72116 · DEPRECIATION EXPENSE		61,800.00		
72118 · INSURANCE		7,310.24		
72120 · INTEREST EXPENSE		4,697.25		
72124 · TRAVEL EXPENSE		26.68		
Total 72100 · ADMINISTRATIVE EXPENSES			117,288.58	
72200 · MARKETING & OUTREACH				
72208 · COMMUNITY SUPPORT		141.87		
72212 · ADVERTISING & DIRECT MARKETING		2,240.42		
72216 · PUBLICATIONS		0.00		
72218 · OWNER SERVICES EXPENSE		83.52		
72220 · EDUCATION & EVENTS		282.98		
72224 · PROMOTIONS		1,059.38		
7222420 · BAKEHOUSE PROMOTIONS		153.50		
72228 · IN-STORE MARKETING DISCOUNTS				
7222801 · ACCESS DISCOUNTS	55,477.48			
Total 72228 · IN-STORE MARKETING DISCOUNTS		55,477.48		
72230 · PARTIC OWNER DISCOUNTS		11,501.67		
72240 · OWNER DISCOUNTS		4,008.93		
Total 72200 · MARKETING & OUTREACH			74,949.75	

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	Apr - Jun 21		
72400 · STORE OPERATIONS			
72410 · DUES,FEES,SUBSCRIPTS&LICENSES	15,120.77		
72418 · IT EXPENSES	17,764.35		
72420 · MISCELLANEOUS EXPENSES	199.22		
72422 · PROFESSIONAL SERVICES/EXPENSES	18,704.42		
72425 · UNIFORMS	2,999.53		
72426 · SUPPLIES	17,958.47		
7242620 · BAKEHOUSE SUPPLIES	4,701.09		
7242630 · CAMPUS SUPPLIES	328.79		
72427 · PACKAGING	19,906.48		
7242720 · BAKEHOUSE PACKAGING	5,542.36		
72428 · OFFICE SUPPLIES AND POSTAGE	2,300.48		
7242820 · BAKEHOUSE OFFICE SUPPLIES	0.00		
72432 · SMALL TOOLS/EQUIP/FIXTURES	4,506.34		
7243220 · BAKEHOUSE SMALL TOOLS	146.49		
7243230 · CAMPUS SMALL TOOLS	20.99		
72438 · TAXES	1,365.11		
72440 · VAN EXPENSES	861.97		
Total 72400 · STORE OPERATIONS		112,426.86	
Total 72000 · OPERATIONS EXPENSES			304,665.19
72600 · GOVERNANCE EXPENSES			
72601 · ANNUAL MEETING & REPORT		111.68	
72605 · CONSULTING		1,818.75	
72606 · D & O INSURANCE		637.50	
72616 · ELECTIONS/VOTING		0.00	
72620 · GENERAL BOD EXPENSES		93.75	
72635 · RETREATS		171.08	
72685 · TRAININGS		237.66	
Total 72600 · GOVERNANCE EXPENSES			3,070.42
Total Expense			1,079,601.45
Net Ordinary Income			9,637.87
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80110 · PUBLICATIONS INCOME		0.00	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	20,839.46		
Total 80140 · DIVIDEND INCOME		20,839.46	
80141 · INTEREST INCOME		889.97	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	1,082.27		
801501 · CLASSES	105.00		
801505 · VENDOR BOOTHS	8.00		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	25,511.20		
Total 80150 · MISCELLANEOUS INCOME		26,706.47	
Total 80100 · OTHER INCOME			48,435.90
Total Other Income			48,435.90
Net Other Income			48,435.90
Net Income			**58,073.77**

Moscow Food Co-op
Profit & Loss
April through June 2021

			Apr - Jun 20
Ordinary Income/Expense			
Income			
40000 · SALES			
40100 · DEPARTMENTAL SALES			
40110 · GROCERY		1,207,380.18	
40120 · PREPARED FOODS		246,836.51	
40125 · MOSCOW BAKEHOUSE		148,115.75	
40130 · CAMPUS SALES			
401310 · CAMPUS GROCERY	142.43		
401320 · CAMPUS PREPARED FOODS	312.85		
401340 · CAMPUS WELLNESS	0.00		
401370 · CAMPUS PRODUCE	2.82		
Total 40130 · CAMPUS SALES		458.10	
40140 · WELLNESS		322,841.39	
40160 · MEAT		234,408.15	
40170 · FRESH		376,559.08	
40180 · INTERCOMPANY SALES ELIMINATION		0.00	
Total 40100 · DEPARTMENTAL SALES			2,536,599.16
40200 · SALES DISCOUNTS			
40205 · CO-OP SALES DISCOUNTS		-1,378.63	
Total 40200 · SALES DISCOUNTS			-1,378.63
40800 · A/R SALES ACCOUNT			0.00
Total 40000 · SALES			2,535,220.53
Total Income			2,535,220.53
Cost of Goods Sold			
50000 · COST OF GOODS			
50100 · PURCHASES			
50110 · GROCERY		811,542.04	
50120 · PREPARED FOODS		128,979.45	
50125 · MOSCOW BAKEHOUSE		44,315.08	
50130 · CAMPUS PURCHASES			
501310 · CAMPUS GROCERY	1,997.74		
501320 · CAMPUS PREPARED FOODS	182.65		
501340 · CAMPUS WELLNESS	0.00		
Total 50130 · CAMPUS PURCHASES		2,180.39	
50140 · WELLNESS		176,267.29	
50160 · MEAT		182,123.15	
50170 · FRESH		243,241.99	
50180 · INTERCOMPANY COGS ELIMINATION		0.00	
Total 50100 · PURCHASES			1,588,649.39
50200 · FREIGHT			
50280 · GENERAL		120.00	
Total 50200 · FREIGHT			120.00
50400 · PURCHASE DISCOUNTS & REBATES			-21,185.90
50500 · HOLDING ACCOUNT			0.00
50600 · INVENTORY ADJUSTMENT			
50610 · GROCERY		-19,266.52	
50620 · PREPARED FOODS		-2,993.97	
50625 · MOSCOW BAKEHOUSE		111.18	

Moscow Food Co-op
Profit & Loss
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	Apr - Jun 20		
50630 · CAMPUS INV ADJMT			
506310 · CAMPUS GROCERY	-1,931.54		
506320 · CAMPUS PREPARED FOODS	0.00		
506340 · CAMPUS WELLNESS	0.00		
Total 50630 · CAMPUS INV ADJMT		-1,931.54	
50640 · WELLNESS		7,951.86	
50660 · MEAT		-10,516.96	
50670 · FRESH		2,899.06	
Total 50600 · INVENTORY ADJUSTMENT			-23,746.89
Total 50000 · COST OF GOODS			1,543,836.60
Total COGS			1,543,836.60
Gross Profit			991,383.93
Expense			
60000 · PERSONNEL EXPENSES			
60100 · WAGES AND SALARIES			
60110 · GROCERY		68,380.16	
60120 · PREPARED FOODS		127,603.90	
60125 · MOSCOW BAKEHOUSE		86,082.24	
60130 · CAMPUS		855.29	
60140 · WELLNESS		19,133.19	
60160 · MEAT		26,984.86	
60170 · FRESH		33,391.71	
60180 · ADMIN & OVERHEAD		101,660.30	
60182 · FRONT END		64,381.48	
60190 · PTO EXPENSE		39,222.86	
60191 · HOLIDAY		6,559.69	
60192 · OVERTIME		2,134.09	
Total 60100 · WAGES AND SALARIES			576,389.77
60200 · PAYROLL TAXES			38,677.07
60220 · MOSCOW BAKEHOUSE PR TAXES			7,649.85
60230 · CAMPUS PAYROLL TAXES			79.61
60400 · WORKERS COMPENSATION INSURANCE			13,929.74
60500 · EMPLOYER RETIREMT CONTRIB EXP			4,789.45
60501 · RETIREMENT ACCOUNT EXPENSES			1,126.26
60600 · MEDICAL & STAFF INSUR EXP			86,528.96
60601 · HRA REIMB PLAN EXPENSES			5,366.66
60800 · ACCRUED PTO EXPENSE			-1,200.25
60900 · STAFF EXPENSES			
60905 · HIRING COSTS		93.00	
60910 · STAFF DISCOUNTS		21,616.63	
60920 · STAFF MTGS/TRNGS/EDUCATION		286.01	
60930 · STAFF RECOGNITION		1,289.67	
609302 · MOSC BAKEHOUSE STAFF RECOG		16.34	
60940 · STAFF OTHER		730.80	
Total 60900 · STAFF EXPENSES			24,032.45
Total 60000 · PERSONNEL EXPENSES			757,369.57

Moscow Food Co-op
Profit & Loss
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				Apr - Jun 20
71000 · OCCUPANCY EXPENSES				
71013 · INSURANCE - BLDG			1,195.68	
71014 · JANITORIAL SERVICES			9,255.00	
71018 · JANITORIAL SUPPLIES			6,881.56	
71026 · PROPERTY TAXES			7,212.78	
7102630 · CAMPUS PROPERTY TAX			146.61	
71030 · RENT			39,984.90	
7103020 · BAKEHOUSE RENT			5,175.00	
7103030 · CAMPUS RENT			2,505.00	
71034 · REPAIRS AND MAINTENANCE			10,875.82	
7103420 · BAKEHOUSE REPAIRS AND MAINT			3,035.30	
7103430 · CAMPUS REPAIRS and MAINT			52.13	
71046 · UTILITIES				
710462 · CITY UTILITIES		6,722.97		
7104622 · BAKEHOUSE CITY UTILITIES		917.30		
710464 · ELECTRIC AND GAS		12,095.99		
7104642 · BAKEHOUSE ELEC AND GAS		2,796.00		
7104643 · CAMPUS ELECTRIC & GAS		565.83		
710468 · TELEPHONE		1,379.01		
7104682 · BAKEHOUSE TELEPHONE		794.91		
7104683 · CAMPUS TELEPHONE		425.88		
Total 71046 · UTILITIES			25,697.89	
Total 71000 · OCCUPANCY EXPENSES				112,017.67
72000 · OPERATIONS EXPENSES				
72100 · ADMINISTRATIVE EXPENSES				
72108 · ON-LINE SALES FEES		4,697.19		
72102 · BANK SERVICE CHARGES		807.66		
72106 · CREDIT CARD SERVICE CHARGES		38,943.92		
72110 · FINANCE CHARGES/LATE FEES		1.09		
72114 · CASH & CREDIT CARDS OVER/SHORT		-71.32		
7211430 · CAMPUS CASH OVER/SHORT		-0.10		
72116 · DEPRECIATION EXPENSE		33,705.00		
72118 · INSURANCE		7,907.49		
72120 · INTEREST EXPENSE		5,832.06		
72124 · TRAVEL EXPENSE		0.00		
Total 72100 · ADMINISTRATIVE EXPENSES			91,822.99	
72200 · MARKETING & OUTREACH				
72208 · COMMUNITY SUPPORT		500.00		
72212 · ADVERTISING & DIRECT MARKETING		7,834.19		
72216 · PUBLICATIONS		4,074.84		
72218 · OWNER SERVICES EXPENSE		652.74		
72220 · EDUCATION & EVENTS		139.47		
72224 · PROMOTIONS		993.83		
7222420 · BAKEHOUSE PROMOTIONS		0.00		
72228 · IN-STORE MARKETING DISCOUNTS				
7222801 · ACCESS DISCOUNTS	54,297.40			
Total 72228 · IN-STORE MARKETING DISCOUNTS		54,297.40		
72230 · PARTIC OWNER DISCOUNTS		13,409.27		
72240 · OWNER DISCOUNTS		3,854.58		
Total 72200 · MARKETING & OUTREACH			85,756.32	

Moscow Food Co-op
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	Apr - Jun 20		
72400 · STORE OPERATIONS			
72410 · DUES,FEES,SUBSCRIPTS&LICENSES	12,216.69		
72418 · IT EXPENSES	11,215.33		
72420 · MISCELLANEOUS EXPENSES	82.62		
72422 · PROFESSIONAL SERVICES/EXPENSES	15,005.76		
72425 · UNIFORMS	990.54		
72426 · SUPPLIES	18,011.81		
7242620 · BAKEHOUSE SUPPLIES	4,852.89		
7242630 · CAMPUS SUPPLIES	328.08		
72427 · PACKAGING	14,246.62		
7242720 · BAKEHOUSE PACKAGING	5,545.23		
72428 · OFFICE SUPPLIES AND POSTAGE	2,904.46		
7242820 · BAKEHOUSE OFFICE SUPPLIES	8.83		
72432 · SMALL TOOLS/EQUIP/FIXTURES	1,061.56		
7243220 · BAKEHOUSE SMALL TOOLS	1,465.28		
7243230 · CAMPUS SMALL TOOLS	0.00		
72438 · TAXES	961.62		
72440 · VAN EXPENSES	882.23		
Total 72400 · STORE OPERATIONS		89,779.55	
Total 72000 · OPERATIONS EXPENSES			267,358.86
72600 · GOVERNANCE EXPENSES			
72601 · ANNUAL MEETING & REPORT		0.00	
72605 · CONSULTING		3,815.00	
72606 · D & O INSURANCE		624.99	
72616 · ELECTIONS/VOTING		1,648.67	
72620 · GENERAL BOD EXPENSES		218.10	
72635 · RETREATS		0.00	
72685 · TRAININGS		199.04	
Total 72600 · GOVERNANCE EXPENSES			6,505.80
Total Expense			1,143,251.90
Net Ordinary Income			-151,867.97
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80110 · PUBLICATIONS INCOME		800.00	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	14,725.24		
Total 80140 · DIVIDEND INCOME		14,725.24	
80141 · INTEREST INCOME		2,167.33	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	0.00		
801501 · CLASSES	0.00		
801505 · VENDOR BOOTHS	0.00		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	101,826.21		
Total 80150 · MISCELLANEOUS INCOME		101,826.21	
Total 80100 · OTHER INCOME			119,518.78
Total Other Income			119,518.78
Net Other Income			119,518.78
Net Income			**-32,349.19**

Moscow Food Co-op
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	% Change			
Ordinary Income/Expense				
Income				
40000 · SALES				
40100 · DEPARTMENTAL SALES				
40110 · GROCERY		-1.0%		
40120 · PREPARED FOODS		48.6%		
40125 · MOSCOW BAKEHOUSE		-0.7%		
40130 · CAMPUS SALES				
401310 · CAMPUS GROCERY	2,705.0%			
401320 · CAMPUS PREPARED FOODS	3,047.8%			
401340 · CAMPUS WELLNESS	100.0%			
401370 · CAMPUS PRODUCE	-100.0%			
Total 40130 · CAMPUS SALES		2,991.2%		
40140 · WELLNESS		2.4%		
40160 · MEAT		-5.8%		
40170 · FRESH		-7.7%		
40180 · INTERCOMPANY SALES ELIMINATION		-100.0%		
Total 40100 · DEPARTMENTAL SALES			3.2%	
40200 · SALES DISCOUNTS				
40205 · CO-OP SALES DISCOUNTS		-40.2%		
Total 40200 · SALES DISCOUNTS			-40.2%	
40800 · A/R SALES ACCOUNT			0.0%	
Total 40000 · SALES				3.2%
Total Income				3.2%
Cost of Goods Sold				
50000 · COST OF GOODS				
50100 · PURCHASES				
50110 · GROCERY		-1.3%		
50120 · PREPARED FOODS		19.9%		
50125 · MOSCOW BAKEHOUSE		-6.5%		
50130 · CAMPUS PURCHASES				
501310 · CAMPUS GROCERY	46.9%			
501320 · CAMPUS PREPARED FOODS	2,238.6%			
501340 · CAMPUS WELLNESS	100.0%			
Total 50130 · CAMPUS PURCHASES		232.0%		
50140 · WELLNESS		2.1%		
50160 · MEAT		-14.8%		
50170 · FRESH		-4.0%		
50180 · INTERCOMPANY COGS ELIMINATION		-100.0%		
Total 50100 · PURCHASES			-1.2%	
50200 · FREIGHT				
50280 · GENERAL		647.5%		
Total 50200 · FREIGHT			647.5%	
50400 · PURCHASE DISCOUNTS & REBATES			-90.5%	
50500 · HOLDING ACCOUNT			0.0%	
50600 · INVENTORY ADJUSTMENT				
50610 · GROCERY		74.0%		
50620 · PREPARED FOODS		11.6%		
50625 · MOSCOW BAKEHOUSE		-100.0%		

Moscow Food Co-op
Profit & Loss
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	% Change			
50630 · CAMPUS INV ADJMT				
506310 · CAMPUS GROCERY	104.7%			
506320 · CAMPUS PREPARED FOODS	-100.0%			
506340 · CAMPUS WELLNESS	100.0%			
Total 50630 · CAMPUS INV ADJMT		107.7%		
50640 · WELLNESS		-26.7%		
50660 · MEAT		79.1%		
50670 · FRESH		-40.0%		
Total 50600 · INVENTORY ADJUSTMENT			91.0%	
Total 50000 · COST OF GOODS				-1.1%
Total COGS				-1.1%
Gross Profit				9.9%
Expense				
60000 · PERSONNEL EXPENSES				
60100 · WAGES AND SALARIES				
60110 · GROCERY		-18.6%		
60120 · PREPARED FOODS		-8.9%		
60125 · MOSCOW BAKEHOUSE		-29.2%		
60130 · CAMPUS		450.5%		
60140 · WELLNESS		-3.4%		
60160 · MEAT		-15.7%		
60170 · FRESH		-13.9%		
60180 · ADMIN & OVERHEAD		-9.0%		
60182 · FRONT END		2.3%		
60190 · PTO EXPENSE		3.0%		
60191 · HOLIDAY		-7.0%		
60192 · OVERTIME		-56.7%		
Total 60100 · WAGES AND SALARIES			-10.9%	
60200 · PAYROLL TAXES			-9.5%	
60220 · MOSCOW BAKEHOUSE PR TAXES			-27.6%	
60230 · CAMPUS PAYROLL TAXES			387.3%	
60400 · WORKERS COMPENSATION INSURANCE			19.8%	
60500 · EMPLOYER RETIREMT CONTRIB EXP			26.8%	
60501 · RETIREMENT ACCOUNT EXPENSES			-3.2%	
60600 · MEDICAL & STAFF INSUR EXP			-16.4%	
60601 · HRA REIMB PLAN EXPENSES			-55.7%	
60800 · ACCRUED PTO EXPENSE			-907.5%	
60900 · STAFF EXPENSES				
60905 · HIRING COSTS		-89.3%		
60910 · STAFF DISCOUNTS		-19.6%		
60920 · STAFF MTGS/TRNGS/EDUCATION		-9.4%		
60930 · STAFF RECOGNITION		-55.4%		
609302 · MOSC BAKEHOUSE STAFF RECOG		-100.0%		
60940 · STAFF OTHER		-10.3%		
Total 60900 · STAFF EXPENSES			-21.4%	
Total 60000 · PERSONNEL EXPENSES				-12.9%

Moscow Food Co-op
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	% Change		
71000 · OCCUPANCY EXPENSES			
71013 · INSURANCE - BLDG		24.5%	
71014 · JANITORIAL SERVICES		-1.1%	
71018 · JANITORIAL SUPPLIES		21.0%	
71026 · PROPERTY TAXES		-3.2%	
7102630 · CAMPUS PROPERTY TAX		-22.9%	
71030 · RENT		1.6%	
7103020 · BAKEHOUSE RENT		2.9%	
7103030 · CAMPUS RENT		0.0%	
71034 · REPAIRS AND MAINTENANCE		-28.7%	
7103420 · BAKEHOUSE REPAIRS AND MAINT		-61.0%	
7103430 · CAMPUS REPAIRS and MAINT		431.8%	
71046 · UTILITIES			
710462 · CITY UTILITIES	29.6%		
7104622 · BAKEHOUSE CITY UTILITIES	17.9%		
710464 · ELECTRIC AND GAS	6.1%		
7104642 · BAKEHOUSE ELEC AND GAS	-11.5%		
7104643 · CAMPUS ELECTRIC & GAS	5.6%		
710468 · TELEPHONE	9.4%		
7104682 · BAKEHOUSE TELEPHONE	0.5%		
7104683 · CAMPUS TELEPHONE	5.2%		
Total 71046 · UTILITIES		10.8%	
Total 71000 · OCCUPANCY EXPENSES			0.2%
72000 · OPERATIONS EXPENSES			
72100 · ADMINISTRATIVE EXPENSES			
72108 · ON-LINE SALES FEES	-73.5%		
72102 · BANK SERVICE CHARGES	10.3%		
72106 · CREDIT CARD SERVICE CHARGES	6.3%		
72110 · FINANCE CHARGES/LATE FEES	1,013.8%		
72114 · CASH & CREDIT CARDS OVER/SHORT	-34.9%		
7211430 · CAMPUS CASH OVER/SHORT	1,940.0%		
72116 · DEPRECIATION EXPENSE	83.4%		
72118 · INSURANCE	-7.6%		
72120 · INTEREST EXPENSE	-19.5%		
72124 · TRAVEL EXPENSE	100.0%		
Total 72100 · ADMINISTRATIVE EXPENSES		27.7%	
72200 · MARKETING & OUTREACH			
72208 · COMMUNITY SUPPORT	-71.6%		
72212 · ADVERTISING & DIRECT MARKETING	-71.4%		
72216 · PUBLICATIONS	-100.0%		
72218 · OWNER SERVICES EXPENSE	-87.2%		
72220 · EDUCATION & EVENTS	102.9%		
72224 · PROMOTIONS	6.6%		
7222420 · BAKEHOUSE PROMOTIONS	100.0%		
72228 · IN-STORE MARKETING DISCOUNTS			
7222801 · ACCESS DISCOUNTS	2.2%		
Total 72228 · IN-STORE MARKETING DISCOUNTS	2.2%		
72230 · PARTIC OWNER DISCOUNTS	-14.2%		
72240 · OWNER DISCOUNTS	4.0%		
Total 72200 · MARKETING & OUTREACH		-12.6%	

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	% Change		
72400 · STORE OPERATIONS			
72410 · DUES,FEES,SUBSCRIPTS&LICENSES	23.8%		
72418 · IT EXPENSES	58.4%		
72420 · MISCELLANEOUS EXPENSES	141.1%		
72422 · PROFESSIONAL SERVICES/EXPENSES	24.7%		
72425 · UNIFORMS	202.8%		
72426 · SUPPLIES	-0.3%		
7242620 · BAKEHOUSE SUPPLIES	-3.1%		
7242630 · CAMPUS SUPPLIES	0.2%		
72427 · PACKAGING	39.7%		
7242720 · BAKEHOUSE PACKAGING	-0.1%		
72428 · OFFICE SUPPLIES AND POSTAGE	-20.8%		
7242820 · BAKEHOUSE OFFICE SUPPLIES	-100.0%		
72432 · SMALL TOOLS/EQUIP/FIXTURES	324.5%		
7243220 · BAKEHOUSE SMALL TOOLS	-90.0%		
7243230 · CAMPUS SMALL TOOLS	100.0%		
72438 · TAXES	42.0%		
72440 · VAN EXPENSES	-2.3%		
Total 72400 · STORE OPERATIONS		25.2%	
Total 72000 · OPERATIONS EXPENSES			14.0%
72600 · GOVERNANCE EXPENSES			
72601 · ANNUAL MEETING & REPORT		100.0%	
72605 · CONSULTING		-52.3%	
72606 · D & O INSURANCE		2.0%	
72616 · ELECTIONS/VOTING		-100.0%	
72620 · GENERAL BOD EXPENSES		-57.0%	
72635 · RETREATS		100.0%	
72685 · TRAININGS		19.4%	
Total 72600 · GOVERNANCE EXPENSES			-52.8%
Total Expense			-5.6%
Net Ordinary Income			106.4%
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80110 · PUBLICATIONS INCOME		-100.0%	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	41.5%		
Total 80140 · DIVIDEND INCOME		41.5%	
80141 · INTEREST INCOME		-58.9%	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	100.0%		
801501 · CLASSES	100.0%		
801505 · VENDOR BOOTHS	100.0%		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	-75.0%		
Total 80150 · MISCELLANEOUS INCOME		-73.8%	
Total 80100 · OTHER INCOME			-59.5%
Total Other Income			-59.5%
Net Other Income			-59.5%
Net Income			**279.5%**