Moscow Food Co-op
Profit & Loss
January through March 2021

		Jan - Mar 21
Ordinary Income/Expense		
Income		
40000 · SALES		
40100 · DEPARTMENTAL SALES		
40110 · GROCERY	1,233,910.13	
40120 · PREPARED FOODS	317,193.62	
40125 · MOSCOW BAKEHOUSE	147,885.96	
40130 · CAMPUS SALES		
401310 · CAMPUS GROCERY	2,940.65	
401320 · CAMPUS PREPARED FOODS	6,917.60	
401340 · CAMPUS WELLNESS	202.29	
401370 · CAMPUS PRODUCE	0.00	
Total 40130 · CAMPUS SALES	10,060.54	
40140 · WELLNESS	341,008.59	
40160 · MEAT	232,436.57	
40170 · FRESH	349,970.45	
40180 · INTERCOMPANY SALES ELIMINATION	-2,058.81	
Total 40100 · DEPARTMENTAL SALES		2,630,407.05
40200 · SALES DISCOUNTS		
40205 · CO-OP SALES DISCOUNTS	-1,497.28	
4020530 · CAMPUS - CO-OP SALES DISCOUNTS	0.00	
Total 40200 · SALES DISCOUNTS		-1,497.28
40800 · A/R SALES ACCOUNT		0.00
Total 40000 · SALES		2,628,909.77
Total Income		2,628,909.77
Cost of Goods Sold		
50000 · COST OF GOODS		
50100 · PURCHASES		
50110 · GROCERY	834,862.78	
50120 · PREPARED FOODS	136,087.35	
50125 · MOSCOW BAKEHOUSE	42,823.15	
50130 · CAMPUS PURCHASES		
501310 · CAMPUS GROCERY	3,379.28	
501320 · CAMPUS PREPARED FOODS	1,891.81	
501340 · CAMPUS WELLNESS	95.74	
501370 · CAMPUS PRODUCE	3.75	
Total 50130 · CAMPUS PURCHASES	5,370.58	
50140 · WELLNESS	197,827.33	
50160 · MEAT	160,298.95	
50170 · FRESH	219,913.42	
50180 · INTERCOMPANY COGS ELIMINATION	-2,058.81	
Total 50100 · PURCHASES		1,595,124.75
50200 · FREIGHT		
50280 · GENERAL	415.00	
Total 50200 · FREIGHT		415.00
50400 · PURCHASE DISCOUNTS & REBATES		-29,210.35
50500 · HOLDING ACCOUNT		0.00
50600 · INVENTORY ADJUSTMENT		
50610 · GROCERY	-19,677.40	
50620 · PREPARED FOODS	-1,611.79	
50625 · MOSCOW BAKEHOUSE	4,558.39	

Moscow Food Co-op
Profit & Loss
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	Jan - Mar 21		
50630 · CAMPUS INV ADJMT			
506310 · CAMPUS GROCERY	-408.27		
506320 · CAMPUS PREPARED FOODS	-206.51		
506340 · CAMPUS WELLNESS	-436.63		
Total 50630 · CAMPUS INV ADJMT		-1,051.41	
50640 · WELLNESS		-13,116.87	
50660 · MEAT		4,236.31	
50670 · FRESH		-1,937.71	
Total 50600 · INVENTORY ADJUSTMENT			-28,600.48
Total 50000 · COST OF GOODS			1,537,728.92
Total COGS			1,537,728.92
Gross Profit			1,091,180.85
Expense			
60000 · PERSONNEL EXPENSES			
60100 · WAGES AND SALARIES			
60110 · GROCERY		63,173.68	
60120 · PREPARED FOODS		119,427.59	
60125 · MOSCOW BAKEHOUSE		68,404.84	
60130 · CAMPUS		3,935.17	
60140 · WELLNESS		18,519.63	
60160 · MEAT		21,463.29	
60170 · FRESH		27,486.01	
60180 · ADMIN & OVERHEAD		99,665.59	
60182 · FRONT END		76,567.21	
60190 · PTO EXPENSE		33,917.62	
60192 · OVERTIME		927.59	
Total 60100 · WAGES AND SALARIES			533,488.22
60200 · PAYROLL TAXES			38,246.57
60220 · MOSCOW BAKEHOUSE PR TAXES			6,166.82
60230 · CAMPUS PAYROLL TAXES			339.68
60400 · WORKERS COMPENSATION INSURANCE			16,682.81
60500 · EMPLOYER RETIREMT CONTRIB EXP			6,279.44
60501 · RETIREMENT ACCOUNT EXPENSES			1,037.72
60600 · MEDICAL & STAFF INSUR EXP			76,936.77
60601 · HRA REIMB PLAN EXPENSES			2,248.12
60800 · ACCRUED PTO EXPENSE			6,494.59
60900 · STAFF EXPENSES			
60905 · HIRING COSTS		0.00	
60910 · STAFF DISCOUNTS		19,720.67	
60920 · STAFF MTGS/TRNGS/EDUCATION		216.00	
60930 · STAFF RECOGNITION		567.19	
609302 · MOSC BAKEHOUSE STAFF RECOG		0.00	
60940 · STAFF OTHER		648.00	
Total 60900 · STAFF EXPENSES			21,151.86
Total 60000 · PERSONNEL EXPENSES			709,072.60
71000 · OCCUPANCY EXPENSES			
71013 · INSURANCE - BLDG			1,195.68
71014 · JANITORIAL SERVICES			9,225.00
71018 · JANITORIAL SUPPLIES			7,919.69
71026 · PROPERTY TAXES			7,065.78
7102630 · CAMPUS PROPERTY TAX			114.08
71030 · RENT			39,669.90
7103020 · BAKEHOUSE RENT			5,325.00
7103030 · CAMPUS RENT			2,505.00
71034 · REPAIRS AND MAINTENANCE			16,134.25
7103420 · BAKEHOUSE REPAIRS AND MAINT			618.87
7103430 · CAMPUS REPAIRS and MAINT			167.42

Moscow Food Co-op
Profit & Loss
January through March 2021

	Jan - Mar 21		
71046 · UTILITIES			
710462 · CITY WATER SEWER REFUSE		8,440.20	
7104622 · BAKEHOUSE CITY UTILITIES		1,017.43	
710464 · ELECTRIC AND GAS		13,772.68	
7104642 · BAKEHOUSE ELEC AND GAS		2,831.03	
7104643 · CAMPUS ELECTRIC & GAS		582.13	
710466 · CARDBOARD & OIL RECYCLING		486.23	
710468 · TELEPHONE		1,450.47	
7104682 · BAKEHOUSE TELEPHONE		794.91	
7104683 · CAMPUS TELEPHONE		428.00	
Total 71046 · UTILITIES			29,803.08
Total 71000 · OCCUPANCY EXPENSES			119,743.75
72000 · OPERATIONS EXPENSES			
72100 · ADMINISTRATIVE EXPENSES			
72108 · ON-LINE SALES FEES		3,396.49	
72102 · BANK SERVICE CHARGES		808.95	
72106 · CREDIT CARD SERVICE CHARGES		36,790.20	
72110 · FINANCE CHARGES/LATE FEES		1.15	
72114 · CASH & CREDIT CARDS OVER/SHORT		-15.43	
7211430 · CAMPUS CASH OVER/SHORT		19.68	
72116 · DEPRECIATION EXPENSE		60,000.00	
72118 · INSURANCE		8,349.24	
72120 · INTEREST EXPENSE		4,986.82	
72124 · TRAVEL EXPENSE		0.00	
Total 72100 · ADMINISTRATIVE EXPENSES			114,337.10
72200 · MARKETING & OUTREACH			
72208 · COMMUNITY SUPPORT		161.12	
72212 · ADVERTISING & DIRECT MARKETING		2,036.89	
72216 · PUBLICATIONS		0.00	
72218 · OWNER SERVICES EXPENSE		975.96	
72220 · EDUCATION & EVENTS		32.70	
72224 · PROMOTIONS		1,481.54	
7222420 · BAKEHOUSE PROMOTIONS		126.50	
7222430 · CAMPUS PROMOTIONS		0.00	
72225 · MISC MARKETING EXPENSE		10.00	
72228 · IN-STORE MARKETING DISCOUNTS			
7222801 · ACCESS DISCOUNTS	54,193.04		
Total 72228 · IN-STORE MARKETING DISCOUNTS		54,193.04	
72230 · PARTIC OWNER DISCOUNTS		11,964.64	
72240 · OWNER DISCOUNTS		47,551.04	
Total 72200 · MARKETING & OUTREACH			118,533.43
72400 · STORE OPERATIONS			
72410 · DUES,FEES,SUBSCRIPTS&LICENSES		16,583.79	
72418 · IT EXPENSES		8,183.84	
72420 · MISCELLANEOUS EXPENSES		276.58	
72422 · PROFESSIONAL SERVICES/EXPENSES		17,984.91	
72425 · UNIFORMS		1,284.80	
72426 · SUPPLIES		17,129.15	
7242620 · BAKEHOUSE SUPPLIES		4,164.33	
7242630 · CAMPUS SUPPLIES		50.88	
72427 · PACKAGING		15,165.73	
7242720 · BAKEHOUSE PACKAGING		5,525.45	
7242730 · CAMPUS PACKAGING		0.00	
72428 · OFFICE SUPPLIES AND POSTAGE		1,743.35	
7242820 · BAKEHOUSE OFFICE SUPPLIES		80.73	
72432 · SMALL TOOLS/EQUIP/FIXTURES		1,071.02	
7243220 · BAKEHOUSE SMALL TOOLS		1,741.68	
7243230 · CAMPUS SMALL TOOLS		0.00	

Moscow Food Co-op
Profit & Loss
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			Jan - Mar 21
72438 · TAXES	1,137.45		
72440 · VAN EXPENSES	967.35		
Total 72400 · STORE OPERATIONS		93,091.04	
Total 72000 · OPERATIONS EXPENSES			325,961.57
72600 · GOVERNANCE EXPENSES			
72605 · CONSULTING		1,818.75	
72606 · D & O INSURANCE		637.50	
72616 · ELECTIONS/VOTING		1,596.74	
72620 · GENERAL BOD EXPENSES		93.75	
72685 · TRAININGS		848.00	
Total 72600 · GOVERNANCE EXPENSES			4,994.74
Total Expense			1,159,772.66
Net Ordinary Income			-68,591.81
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80120 · INCOMING DONATIONS		0.00	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	2,876.08		
Total 80140 · DIVIDEND INCOME		2,876.08	
80141 · INTEREST INCOME		1,453.92	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	2,940.16		
801501 · CLASSES	0.00		
801505 · VENDOR BOOTHS	0.00		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	9,354.28		
Total 80150 · MISCELLANEOUS INCOME		12,294.44	
Total 80100 · OTHER INCOME			16,624.44
Total Other Income			16,624.44
Other Expense			
80500 · OTHER EXPENSES			
80530 · LOSS ON ASSET DISPOSAL		0.00	
Total 80500 · OTHER EXPENSES			0.00
Total Other Expense			0.00
Net Other Income			16,624.44
Net Income			**-51,967.37**

Moscow Food Co-op
Profit & Loss
January through March 2021

			Jan - Mar 20
Ordinary Income/Expense			
Income			
40000 · SALES			
40100 · DEPARTMENTAL SALES			
40110 · GROCERY		1,274,526.35	
40120 · PREPARED FOODS		414,465.53	
40125 · MOSCOW BAKEHOUSE		192,034.22	
40130 · CAMPUS SALES			
401310 · CAMPUS GROCERY	9,517.58		
401320 · CAMPUS PREPARED FOODS	19,764.66		
401340 · CAMPUS WELLNESS	239.88		
401370 · CAMPUS PRODUCE	122.32		
Total 40130 · CAMPUS SALES		29,644.44	
40140 · WELLNESS		412,558.96	
40160 · MEAT		211,406.67	
40170 · FRESH		327,340.79	
40180 · INTERCOMPANY SALES ELIMINATION		-11,385.31	
Total 40100 · DEPARTMENTAL SALES			2,850,591.65
40200 · SALES DISCOUNTS			
40205 · CO-OP SALES DISCOUNTS		-2,366.93	
4020530 · CAMPUS - CO-OP SALES DISCOUNTS		-8.37	
Total 40200 · SALES DISCOUNTS			-2,375.30
40800 · A/R SALES ACCOUNT			0.00
Total 40000 · SALES			2,848,216.35
Total Income			2,848,216.35
Cost of Goods Sold			
50000 · COST OF GOODS			
50100 · PURCHASES			
50110 · GROCERY		855,372.53	
50120 · PREPARED FOODS		207,445.67	
50125 · MOSCOW BAKEHOUSE		63,017.69	
50130 · CAMPUS PURCHASES			
501310 · CAMPUS GROCERY	8,464.68		
501320 · CAMPUS PREPARED FOODS	12,770.05		
501340 · CAMPUS WELLNESS	151.57		
501370 · CAMPUS PRODUCE	55.05		
Total 50130 · CAMPUS PURCHASES		21,441.35	
50140 · WELLNESS		227,671.01	
50160 · MEAT		139,609.86	
50170 · FRESH		219,807.77	
50180 · INTERCOMPANY COGS ELIMINATION		-11,385.31	
Total 50100 · PURCHASES			1,722,980.57
50200 · FREIGHT			
50280 · GENERAL		673.00	
Total 50200 · FREIGHT			673.00
50400 · PURCHASE DISCOUNTS & REBATES			-26,495.45
50500 · HOLDING ACCOUNT			0.00
50600 · INVENTORY ADJUSTMENT			
50610 · GROCERY		-9,184.13	
50620 · PREPARED FOODS		-3,559.59	
50625 · MOSCOW BAKEHOUSE		-3,369.08	

Moscow Food Co-op
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	Jan - Mar 20		
50630 · CAMPUS INV ADJMT			
506310 · CAMPUS GROCERY	-1,788.51		
506320 · CAMPUS PREPARED FOODS	93.77		
506340 · CAMPUS WELLNESS	8.82		
Total 50630 · CAMPUS INV ADJMT		-1,685.92	
50640 · WELLNESS		-10,281.46	
50660 · MEAT		13,898.60	
50670 · FRESH		-4,980.66	
Total 50600 · INVENTORY ADJUSTMENT			-19,162.24
Total 50000 · COST OF GOODS			1,677,995.88
Total COGS			1,677,995.88
Gross Profit			1,170,220.47
Expense			
60000 · PERSONNEL EXPENSES			
60100 · WAGES AND SALARIES			
60110 · GROCERY		69,002.21	
60120 · PREPARED FOODS		163,357.59	
60125 · MOSCOW BAKEHOUSE		91,487.18	
60130 · CAMPUS		6,156.63	
60140 · WELLNESS		23,010.95	
60160 · MEAT		24,214.60	
60170 · FRESH		29,619.01	
60180 · ADMIN & OVERHEAD		110,117.24	
60182 · FRONT END		64,429.58	
60190 · PTO EXPENSE		36,307.10	
60192 · OVERTIME		3,020.73	
Total 60100 · WAGES AND SALARIES			620,722.82
60200 · PAYROLL TAXES			43,633.95
60220 · MOSCOW BAKEHOUSE PR TAXES			8,243.35
60230 · CAMPUS PAYROLL TAXES			596.38
60400 · WORKERS COMPENSATION INSURANCE			16,698.78
60500 · EMPLOYER RETIREMT CONTRIB EXP			5,637.14
60501 · RETIREMENT ACCOUNT EXPENSES			1,099.97
60600 · MEDICAL & STAFF INSUR EXP			82,779.20
60601 · HRA REIMB PLAN EXPENSES			907.97
60800 · ACCRUED PTO EXPENSE			1,211.09
60900 · STAFF EXPENSES			
60905 · HIRING COSTS		231.46	
60910 · STAFF DISCOUNTS		23,064.57	
60920 · STAFF MTGS/TRNGS/EDUCATION		678.54	
60930 · STAFF RECOGNITION		1,106.12	
609302 · MOSC BAKEHOUSE STAFF RECOG		10.92	
60940 · STAFF OTHER		925.20	
Total 60900 · STAFF EXPENSES			26,016.81
Total 60000 · PERSONNEL EXPENSES			807,547.46
71000 · OCCUPANCY EXPENSES			
71013 · INSURANCE - BLDG			1,184.73
71014 · JANITORIAL SERVICES			9,355.00
71018 · JANITORIAL SUPPLIES			7,776.05
71026 · PROPERTY TAXES			7,134.30
7102630 · CAMPUS PROPERTY TAX			146.55
71030 · RENT			38,703.95
7103020 · BAKEHOUSE RENT			5,175.00
7103030 · CAMPUS RENT			2,505.00
71034 · REPAIRS AND MAINTENANCE			16,738.96
7103420 · BAKEHOUSE REPAIRS AND MAINT			1,473.06
7103430 · CAMPUS REPAIRS and MAINT			266.86

Moscow Food Co-op
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	Jan - Mar 20		
71046 · UTILITIES			
710462 · CITY WATER SEWER REFUSE		8,079.77	
7104622 · BAKEHOUSE CITY UTILITIES		680.39	
710464 · ELECTRIC AND GAS		14,200.99	
7104642 · BAKEHOUSE ELEC AND GAS		2,571.76	
7104643 · CAMPUS ELECTRIC & GAS		597.24	
710466 · CARDBOARD & OIL RECYCLING		0.00	
710468 · TELEPHONE		1,490.74	
7104682 · BAKEHOUSE TELEPHONE		794.91	
7104683 · CAMPUS TELEPHONE		413.88	
Total 71046 · UTILITIES			28,829.68
Total 71000 · OCCUPANCY EXPENSES			119,289.14
72000 · OPERATIONS EXPENSES			
72100 · ADMINISTRATIVE EXPENSES			
72108 · ON-LINE SALES FEES		0.00	
72102 · BANK SERVICE CHARGES		1,088.86	
72106 · CREDIT CARD SERVICE CHARGES		46,930.39	
72110 · FINANCE CHARGES/LATE FEES		0.00	
72114 · CASH & CREDIT CARDS OVER/SHORT		-51.99	
7211430 · CAMPUS CASH OVER/SHORT		-0.07	
72116 · DEPRECIATION EXPENSE		86,295.00	
72118 · INSURANCE		7,597.35	
72120 · INTEREST EXPENSE		6,106.17	
72124 · TRAVEL EXPENSE		516.47	
Total 72100 · ADMINISTRATIVE EXPENSES			148,482.18
72200 · MARKETING & OUTREACH			
72208 · COMMUNITY SUPPORT		1,206.24	
72212 · ADVERTISING & DIRECT MARKETING		8,968.74	
72216 · PUBLICATIONS		1,358.26	
72218 · OWNER SERVICES EXPENSE		1,686.30	
72220 · EDUCATION & EVENTS		875.02	
72224 · PROMOTIONS		1,936.80	
7222420 · BAKEHOUSE PROMOTIONS		0.00	
7222430 · CAMPUS PROMOTIONS		1.06	
72225 · MISC MARKETING EXPENSE		0.00	
72228 · IN-STORE MARKETING DISCOUNTS			
7222801 · ACCESS DISCOUNTS	51,969.14		
Total 72228 · IN-STORE MARKETING DISCOUNTS		51,969.14	
72230 · PARTIC OWNER DISCOUNTS		15,213.55	
72240 · OWNER DISCOUNTS		33,330.57	
Total 72200 · MARKETING & OUTREACH			116,545.68
72400 · STORE OPERATIONS			
72410 · DUES,FEES,SUBSCRIPTS&LICENSES		17,166.08	
72418 · IT EXPENSES		9,304.65	
72420 · MISCELLANEOUS EXPENSES		175.47	
72422 · PROFESSIONAL SERVICES/EXPENSES		7,478.64	
72425 · UNIFORMS		255.24	
72426 · SUPPLIES		24,973.41	
7242620 · BAKEHOUSE SUPPLIES		5,725.51	
7242630 · CAMPUS SUPPLIES		562.42	
72427 · PACKAGING		19,232.41	
7242720 · BAKEHOUSE PACKAGING		6,897.04	
7242730 · CAMPUS PACKAGING		119.51	
72428 · OFFICE SUPPLIES AND POSTAGE		3,633.81	
7242820 · BAKEHOUSE OFFICE SUPPLIES		0.00	
72432 · SMALL TOOLS/EQUIP/FIXTURES		1,314.94	
7243220 · BAKEHOUSE SMALL TOOLS		2,476.76	
7243230 · CAMPUS SMALL TOOLS		117.53	

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			Jan - Mar 20
72438 · TAXES	1,324.14		
72440 · VAN EXPENSES	1,366.64		
Total 72400 · STORE OPERATIONS		102,124.20	
Total 72000 · OPERATIONS EXPENSES			367,152.06
72600 · GOVERNANCE EXPENSES			
72605 · CONSULTING		1,900.00	
72606 · D & O INSURANCE		625.03	
72616 · ELECTIONS/VOTING		39.50	
72620 · GENERAL BOD EXPENSES		465.21	
72685 · TRAININGS		0.00	
Total 72600 · GOVERNANCE EXPENSES			3,029.74
Total Expense			1,297,018.40
Net Ordinary Income			-126,797.93
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80120 · INCOMING DONATIONS		0.00	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	1,493.14		
Total 80140 · DIVIDEND INCOME		1,493.14	
80141 · INTEREST INCOME		1,550.45	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	0.00		
801501 · CLASSES	103.73		
801505 · VENDOR BOOTHS	16.00		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	4,542.24		
Total 80150 · MISCELLANEOUS INCOME		4,661.97	
Total 80100 · OTHER INCOME			7,705.56
Total Other Income			7,705.56
Other Expense			
80500 · OTHER EXPENSES			
80530 · LOSS ON ASSET DISPOSAL		4,400.00	
Total 80500 · OTHER EXPENSES			4,400.00
Total Other Expense			4,400.00
Net Other Income			3,305.56
Net Income			**-123,492.37**

Moscow Food Co-op
Profit & Loss
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	% Change			
Ordinary Income/Expense				
Income				
40000 · SALES				
40100 · DEPARTMENTAL SALES				
40110 · GROCERY		-3.2%		
40120 · PREPARED FOODS		-23.5%		
40125 · MOSCOW BAKEHOUSE		-23.0%		
40130 · CAMPUS SALES				
401310 · CAMPUS GROCERY	-69.1%			
401320 · CAMPUS PREPARED FOODS	-65.0%			
401340 · CAMPUS WELLNESS	-15.7%			
401370 · CAMPUS PRODUCE	-100.0%			
Total 40130 · CAMPUS SALES		-66.1%		
40140 · WELLNESS		-17.3%		
40160 · MEAT		10.0%		
40170 · FRESH		6.9%		
40180 · INTERCOMPANY SALES ELIMINATION		81.9%		
Total 40100 · DEPARTMENTAL SALES			-7.7%	
40200 · SALES DISCOUNTS				
40205 · CO-OP SALES DISCOUNTS		36.7%		
4020530 · CAMPUS - CO-OP SALES DISCOUNTS		100.0%		
Total 40200 · SALES DISCOUNTS			37.0%	
40800 · A/R SALES ACCOUNT			0.0%	
Total 40000 · SALES				-7.7%
Total Income				-7.7%
Cost of Goods Sold				
50000 · COST OF GOODS				
50100 · PURCHASES				
50110 · GROCERY		-2.4%		
50120 · PREPARED FOODS		-34.4%		
50125 · MOSCOW BAKEHOUSE		-32.1%		
50130 · CAMPUS PURCHASES				
501310 · CAMPUS GROCERY	-60.1%			
501320 · CAMPUS PREPARED FOODS	-85.2%			
501340 · CAMPUS WELLNESS	-36.8%			
501370 · CAMPUS PRODUCE	-93.2%			
Total 50130 · CAMPUS PURCHASES		-75.0%		
50140 · WELLNESS		-13.1%		
50160 · MEAT		14.8%		
50170 · FRESH		0.1%		
50180 · INTERCOMPANY COGS ELIMINATION		81.9%		
Total 50100 · PURCHASES			-7.4%	
50200 · FREIGHT				
50280 · GENERAL		-38.3%		
Total 50200 · FREIGHT			-38.3%	
50400 · PURCHASE DISCOUNTS & REBATES			-10.3%	
50500 · HOLDING ACCOUNT			0.0%	
50600 · INVENTORY ADJUSTMENT				
50610 · GROCERY		-114.3%		
50620 · PREPARED FOODS		54.7%		
50625 · MOSCOW BAKEHOUSE		235.3%		

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	% Change			
50630 · CAMPUS INV ADJMT				
506310 · CAMPUS GROCERY	77.2%			
506320 · CAMPUS PREPARED FOODS	-320.2%			
506340 · CAMPUS WELLNESS	-5,050.5%			
Total 50630 · CAMPUS INV ADJMT		37.6%		
50640 · WELLNESS		-27.6%		
50660 · MEAT		-69.5%		
50670 · FRESH		61.1%		
Total 50600 · INVENTORY ADJUSTMENT			-49.3%	
Total 50000 · COST OF GOODS				-8.4%
Total COGS				-8.4%
Gross Profit				-6.8%
Expense				
60000 · PERSONNEL EXPENSES				
60100 · WAGES AND SALARIES				
60110 · GROCERY		-8.5%		
60120 · PREPARED FOODS		-26.9%		
60125 · MOSCOW BAKEHOUSE		-25.2%		
60130 · CAMPUS		-36.1%		
60140 · WELLNESS		-19.5%		
60160 · MEAT		-11.4%		
60170 · FRESH		-7.2%		
60180 · ADMIN & OVERHEAD		-9.5%		
60182 · FRONT END		18.8%		
60190 · PTO EXPENSE		-6.6%		
60192 · OVERTIME		-69.3%		
Total 60100 · WAGES AND SALARIES			-14.1%	
60200 · PAYROLL TAXES			-12.4%	
60220 · MOSCOW BAKEHOUSE PR TAXES			-25.2%	
60230 · CAMPUS PAYROLL TAXES			-43.0%	
60400 · WORKERS COMPENSATION INSURANCE			-0.1%	
60500 · EMPLOYER RETIREMT CONTRIB EXP			11.4%	
60501 · RETIREMENT ACCOUNT EXPENSES			-5.7%	
60600 · MEDICAL & STAFF INSUR EXP			-7.1%	
60601 · HRA REIMB PLAN EXPENSES			147.6%	
60800 · ACCRUED PTO EXPENSE			436.3%	
60900 · STAFF EXPENSES				
60905 · HIRING COSTS		-100.0%		
60910 · STAFF DISCOUNTS		-14.5%		
60920 · STAFF MTGS/TRNGS/EDUCATION		-68.2%		
60930 · STAFF RECOGNITION		-48.7%		
609302 · MOSC BAKEHOUSE STAFF RECOG		-100.0%		
60940 · STAFF OTHER		-30.0%		
Total 60900 · STAFF EXPENSES			-18.7%	
Total 60000 · PERSONNEL EXPENSES				-12.2%
71000 · OCCUPANCY EXPENSES				
71013 · INSURANCE - BLDG			0.9%	
71014 · JANITORIAL SERVICES			-1.4%	
71018 · JANITORIAL SUPPLIES			1.9%	
71026 · PROPERTY TAXES			-1.0%	
7102630 · CAMPUS PROPERTY TAX			-22.2%	
71030 · RENT			2.5%	
7103020 · BAKEHOUSE RENT			2.9%	
7103030 · CAMPUS RENT			0.0%	
71034 · REPAIRS AND MAINTENANCE			-3.6%	
7103420 · BAKEHOUSE REPAIRS AND MAINT			-58.0%	
7103430 · CAMPUS REPAIRS and MAINT			-37.3%	

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		% Change		
71046 · UTILITIES				
710462 · CITY WATER SEWER REFUSE		4.5%		
7104622 · BAKEHOUSE CITY UTILITIES		49.5%		
710464 · ELECTRIC AND GAS		-3.0%		
7104642 · BAKEHOUSE ELEC AND GAS		10.1%		
7104643 · CAMPUS ELECTRIC & GAS		-2.5%		
710466 · CARDBOARD & OIL RECYCLING		100.0%		
710468 · TELEPHONE		-2.7%		
7104682 · BAKEHOUSE TELEPHONE		0.0%		
7104683 · CAMPUS TELEPHONE		3.4%		
Total 71046 · UTILITIES			3.4%	
Total 71000 · OCCUPANCY EXPENSES				0.4%
72000 · OPERATIONS EXPENSES				
72100 · ADMINISTRATIVE EXPENSES				
72108 · ON-LINE SALES FEES		100.0%		
72102 · BANK SERVICE CHARGES		-25.7%		
72106 · CREDIT CARD SERVICE CHARGES		-21.6%		
72110 · FINANCE CHARGES/LATE FEES		100.0%		
72114 · CASH & CREDIT CARDS OVER/SHORT		70.3%		
7211430 · CAMPUS CASH OVER/SHORT		28,214.3%		
72116 · DEPRECIATION EXPENSE		-30.5%		
72118 · INSURANCE		9.9%		
72120 · INTEREST EXPENSE		-18.3%		
72124 · TRAVEL EXPENSE		-100.0%		
Total 72100 · ADMINISTRATIVE EXPENSES			-23.0%	
72200 · MARKETING & OUTREACH				
72208 · COMMUNITY SUPPORT		-86.6%		
72212 · ADVERTISING & DIRECT MARKETING		-77.3%		
72216 · PUBLICATIONS		-100.0%		
72218 · OWNER SERVICES EXPENSE		-42.1%		
72220 · EDUCATION & EVENTS		-96.3%		
72224 · PROMOTIONS		-23.5%		
7222420 · BAKEHOUSE PROMOTIONS		100.0%		
7222430 · CAMPUS PROMOTIONS		-100.0%		
72225 · MISC MARKETING EXPENSE		100.0%		
72228 · IN-STORE MARKETING DISCOUNTS				
7222801 · ACCESS DISCOUNTS	4.3%			
Total 72228 · IN-STORE MARKETING DISCOUNTS		4.3%		
72230 · PARTIC OWNER DISCOUNTS		-21.4%		
72240 · OWNER DISCOUNTS		42.7%		
Total 72200 · MARKETING & OUTREACH			1.7%	
72400 · STORE OPERATIONS				
72410 · DUES,FEES,SUBSCRIPTS&LICENSES		-3.4%		
72418 · IT EXPENSES		-12.1%		
72420 · MISCELLANEOUS EXPENSES		57.6%		
72422 · PROFESSIONAL SERVICES/EXPENSES		140.5%		
72425 · UNIFORMS		403.4%		
72426 · SUPPLIES		-31.4%		
7242620 · BAKEHOUSE SUPPLIES		-27.3%		
7242630 · CAMPUS SUPPLIES		-91.0%		
72427 · PACKAGING		-21.1%		
7242720 · BAKEHOUSE PACKAGING		-19.9%		
7242730 · CAMPUS PACKAGING		-100.0%		
72428 · OFFICE SUPPLIES AND POSTAGE		-52.0%		
7242820 · BAKEHOUSE OFFICE SUPPLIES		100.0%		
72432 · SMALL TOOLS/EQUIP/FIXTURES		-18.6%		
7243220 · BAKEHOUSE SMALL TOOLS		-29.7%		
7243230 · CAMPUS SMALL TOOLS		-100.0%		

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	% Change		
72438 · TAXES	-14.1%		
72440 · VAN EXPENSES	-29.2%		
Total 72400 · STORE OPERATIONS		-8.9%	
Total 72000 · OPERATIONS EXPENSES			-11.2%
72600 · GOVERNANCE EXPENSES			
72605 · CONSULTING		-4.3%	
72606 · D & O INSURANCE		2.0%	
72616 · ELECTIONS/VOTING		3,942.4%	
72620 · GENERAL BOD EXPENSES		-79.9%	
72685 · TRAININGS		100.0%	
Total 72600 · GOVERNANCE EXPENSES			64.9%
Total Expense			-10.6%
Net Ordinary Income			45.9%
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
80120 · INCOMING DONATIONS		0.0%	
80140 · DIVIDEND INCOME			
801401 · QUALIFIED DIVIDEND	92.6%		
Total 80140 · DIVIDEND INCOME		92.6%	
80141 · INTEREST INCOME		-6.2%	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	100.0%		
801501 · CLASSES	-100.0%		
801505 · VENDOR BOOTHS	-100.0%		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	105.9%		
Total 80150 · MISCELLANEOUS INCOME		163.7%	
Total 80100 · OTHER INCOME			115.8%
Total Other Income			115.8%
Other Expense			
80500 · OTHER EXPENSES			
80530 · LOSS ON ASSET DISPOSAL		-100.0%	
Total 80500 · OTHER EXPENSES			-100.0%
Total Other Expense			-100.0%
Net Other Income			402.9%
Net Income			**57.9%**